



2005 Update

DEFENSE INSTALLATIONS STRATEGIC PLAN

# COMBAT POWER BEGINS AT HOME

# TRANSFORMING INSTALLATIONS TO MEET THE EMERGING NEEDS OF THE WARFIGHTER.

This update to the Defense Installations Strategic Plan reflects our ongoing programs, recent progress, and the changes resulting from decisions that produced the Fiscal Year 2006 President's Budget. 2005 might be best characterized as a year focused on our "Right Size - Right Place" goal. It is a year of transformation in the Department's future installations "footprint." Base realignment and closure recommendations, revised integrated global presence and basing plans, ongoing facility acquisition and disposal programs, and facility upgrades - required to pursue the war on terror and to defend our assets against terrorist attack - will significantly alter the future distribution of our installation assets. Because the installations "footprint" underpins all Defense requirements and funding models, changes in the footprint automatically drive changes in our programs.

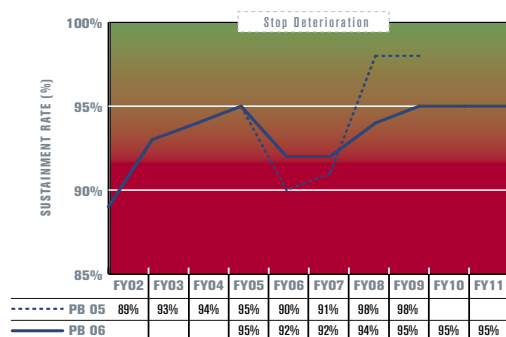
Philip W. Grone  
Deputy Under  
Secretary of Defense  
(Installations and Environment)

## GOAL 1: RIGHT SIZE & PLACE

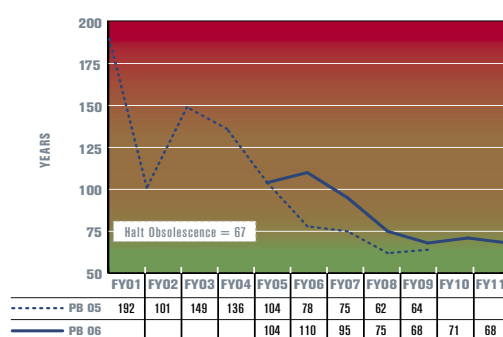
- BRAC 2005 process is on track for submission of Secretary of Defense recommendations by May 2005. BRAC implementation planning in development. (Objective 1.1)
- Integrated global basing study completed. Coordination with host nations and implementation planning underway. (Objective 1.2)
- Five key legislative provisions (Readiness and Range Preservation Initiative) were enacted supporting a long-term comprehensive program to sustain readiness. (Objective 1.3)
- Completed 359 of 368 Integrated Natural Resource Management Plans, with the remaining nine in coordination or final preparation. (Objective 1.4)
- New survey of excess and obsolete facilities completed to re-establish annual targets for disposal program. (Objective 1.5)

## GOAL 2: RIGHT QUALITY

Defense Corporate Sustainment Rate



Defense Corporate Recapitalization Rate



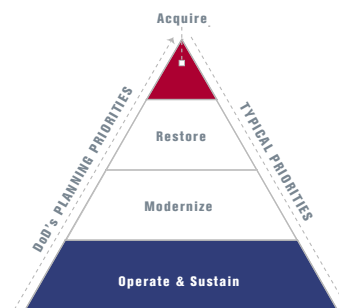
- Improved FY06-07 sustainment program from 90-91% to 92% of requirements. Fell short of target 95% level in FY06 and 100% in FY08. (Objective 2.1)
- Accepted additional near term risk in recapitalization while retaining corporate goal and progress toward 67 year benchmark. (Objective 2.1)
- The first round of new "Q" ratings - DoD's implementation of a facilities condition index - have been received and remainder have been scheduled. (Objective 2.2)
- Reduced out-of-pocket family housing expenses for typical member to zero in the FY2005 budget. (Objective 2.3)
- A plan and timeline to address facilities operation costs and other installations support services has been developed. (Objective 2.4)

## GOAL 3: RIGHT SAFETY & SECURITY

- Developed and distributed unified facility criteria to provide security against terrorist attacks. (Objective 3.1)
- Achieved targeted reductions in injuries and illnesses during 2004. (Objective 3.2)

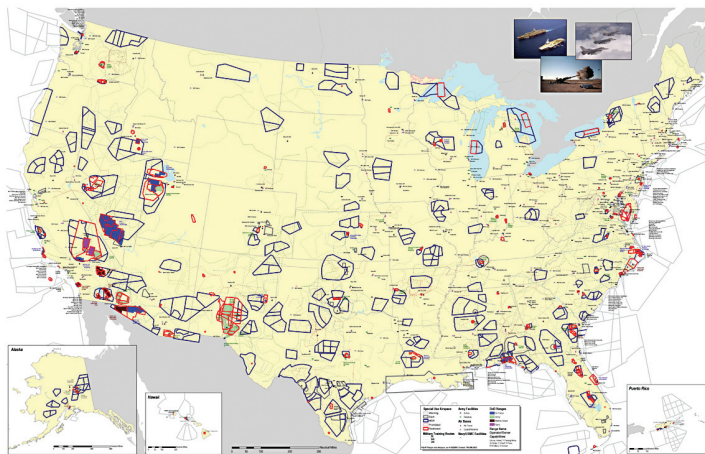
## GOAL 4: RIGHT RESOURCES

- In accordance with Defense priorities, the FY06 program was reduced by \$600 million for new facility acquisitions and increased by \$300 million for sustainment of existing assets. (Objective 4.1)
- Completed evaluations of 55% of utility systems available to privatize. Over 8,300 family housing units privatized contributing to the elimination of inadequate family housing by FY07. (Objective 4.3)
- Workforce development - completed stand up of DAU FE 201, Intermediate Facilities Engineering, began development of DAU FE 301, Facilities Engineering Level III, Learning Objectives/Outcomes. (Objective 4.4)
- Standard building energy consumption reduced by 26.8% and industrial facility energy consumption reduced by 13.3% compared to the baseline. DoD-wide energy awareness campaign is underway to encourage increased awareness and efforts to meet the 2005 energy reduction goal. (Objective 4.5)



## GOAL 5: RIGHT TOOLS & METRICS

- Published real property inventory requirements. Developed a real property unique identifier enabling DoD to better track individual assets. (Objective 5.1)
- Developed a process model for environmental liabilities recognition, valuation, and reporting that facilitates development of auditable and complete data. (Objective 5.2)
- Initiated Environmental Management Systems at 90% of all appropriate facilities; on track to meet Federal and DoD implementation goals. (Objective 5.3)
- Completed initial round of cost factors for facilities operation costs and initiated work on requirements forecasting model. (Objective 5.4)
- Launched pilot effort of Natural Infrastructure Capability concept, which assesses specific mission needs for air, land and water, against the capacity available at our installations, and provides a capability rating. (Objective 5.5)
- Completed initial report on encroachment on military test and training ranges and implemented \$11.5M Compatible Land Use Program to prevent future loss of operational capability. (Objective 5.6)



DoD Range,  
Installations,  
Special Use Airspace  
and Military  
Training Routes

## MOVING FORWARD

We continue to make progress toward our vision – installation assets are available when and where needed, with the capabilities and capacities to effectively and efficiently support DoD missions.

The Defense Components are in the process of producing their individual component-level implementation plans, the building blocks to the overall Defense plan.

We are actively engaged with the Federal Real Property Council and enthusiastically support efforts to reduce the risk to federal facilities. The Department of Defense has a performance track record that demonstrates our commitment going back several years.

We plan to publish the Defense Installations Strategic Plan on a bi-annual cycle.

The next issue will be produced in 2006.

For additional information contact

Mr. Jay Janke at [Jay.Janke@osd.mil](mailto:Jay.Janke@osd.mil)

The Defense Installations Strategic Plan, 2004 is available at:

[www.acq.osd.mil/ie/irm/index.html](http://www.acq.osd.mil/ie/irm/index.html)

